

IDE DEET/C N V

JDE PEET'S N.V.

GRI CONTENT<br/>INDEX 2021

## **GRI CONTENT INDEX 2021**

This content index accompanies our <u>JDE Peet's Annual Report 2021</u> and has been prepared in accordance with the GRI Standards: Core Option. The reference table below explains where to find the relevant information for each indicator in the report, or in other corporate reporting where noted. All mentions of page numbers refer to the JDE Peet's Annual Report 2021 unless specifically noted otherwise.

For a detailed explanation of the indicators, visit the GRI website (www.globalreporting.org).



DISCLOSURE NUMBER AND TITLE LOCATION OMISSION RATIONALE

ROBIT 102: General Disclosures 2016 - Organisation       Posflie         102-1: Name of the organisation       Cover page         102-2: Activities, brands, products, and services       Our Business - 2021 Year in Review, p. 10-11         102-2: Activities, brands, products, and services       Our Business - 2021 Year in Review, p. 10-11         0ur Business - Our Brand Portfolio, p. 15-25       Our Business - Our Approach, p. 26         102-3: Location of headquarters       Governance - General, p. 85         102-4: Location of operations       Our Business - Our Supply Chain, p. 27         0ur Business - Our Business Structure, p. 30         102-5: Ownership and legal form       Governance - General, p. 85         6 Governance - Shares and Shareholders - Share Capital Structure, p. 96         6 Governance - Shares and Shareholders - Major Shareholders, p. 97	GENERAL DISCLOSURES	
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102-3: Location of headquarters  102-4: Location of operations  Our Business - Our Supply Chain, p. 27  Our Business - Our Business Structure, p. 30  102-5: Ownership and legal form  Governance - General, p. 85  Governance - Shares and Shareholders - Share Capital Structure, p. 96  Governance - Shares and Shareholders - Major Shareholders, p. 97		Our Business - Our Brand Portfolio, p. 15-25
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Consolidated Financial Statements - Description of Business, p. 139		Consolidated Financial Statements - Description of Business, p. 139
102-6: Markets served Our Business - Our Approach, p. 26	102-6: Markets served	Our Business - Our Approach, p. 26
Our Business - Business Structure, p. 30		Our Business - Business Structure, p. 30

DISCLOSURE NUMBER AND TITLE	LOCATION	OMISSION	RATIONALE
102-7: Scale of the organisation	Introduction - Key Highlights 2021, p. 4		
	Our Business - Our Story, p. 12		
	Our Business - Our Supply Chain, p. 27-29		
	Our Business - Our Value Creation Story, p. 37-38		
<b>102-8</b> : Information on employees and other workers	Connected People - Our People, p. 71  Connected People - Valuing Diversity, p. 76-77  Connected People - Growing our Talent, p. 78	Information that's unavailable: breakdown of employment type and employment	Information on the employment type and contract by region / gender is currently not available. We expect to be able to disclose this information in our next report.  JDE Peet's does not have any significant variations in
	Connected People - Summary KPIs, p. 82  About this Report - Scope and Boundaries, p. 234	contract by gender/region	employment numbers (such as seasonal variations in employment in the tourism or agricultural industries). This data is reported through head count database management systems, which take inputs from all the markets/countries' HR management systems.
102-9: Supply chain	Our Business - Our Supply Chain, p. 27-29		
102-10: Significant changes to the organisation	Our Business - 2021 Year in Review, p. 10-11		In 2021, very limited disruption has occurred in the
and its supply chain	Governance - General, p. 85		company's supply chain.
	Governance - Shares and Shareholders - Share Capital Structure, p. 96		
	Governance - Shares and Shareholders - Issuance of Shares, p. 98		
	Governance - Summary of Risk Management Areas, p. 111-112		
	Consolidated Financial Statements - Consolidated Statement of Changes in Equity, p. 136		
<b>102-11</b> : Precautionary Principle or approach	Governance - Main Operational Risks, p. 114-116		JDE Peet's supports the precautionary principle to risk management in operational planning or when bringing new products to market.
102-12: External initiatives	Our Business - Our Strategy - The UN's SDGs, p. 35		
	Our Business - Engaging our Stakeholders (esp. sub-sections Industry, Governments and International Organisations), p. 42-46		
	Our Performance - Common Grounds - Multi-stakeholder Platforms, p. 63		
	See also: https://www.jdepeets.com/sustainability/our-approach/		
102-13: Membership of associations	Our Business - Engaging our Stakeholders, p. 42		
	See also: https://www.jdepeets.com/sustainability/our-approach/		
GRI 102: GENERAL DISCLOSURES 2016 - STRATEGY AND	Analysis		
102-14: Statement from senior decision-maker	Introduction - Letter to Our Shareholders, p. 5-6		

DISCLOSURE NUMBER AND TITLE	LOCATION	OMISSION	RATIONALE
GRI 102: GENERAL DISCLOSURES 2016 - ETHICS AND INT	EGRITY		
102-16: Values, principles, standards, and norms	Our Business - Our Story, p. 12-14		
of behaviour	Our Performance - Business Performance - Observing the Highest		
	Standards of Ethics and Compliance, p. 52-54		
	JDE and Peet's Code of Conducts:		
	https://www.jdepeets.com/about-us/compliance/		
102-17: Mechanisms for advice and concerns	Our Performance - Employee Awareness and Speak Up, p. 52		
about ethics	Our Speak Up Policy:		
	https://www.jacobsdouweegberts.com/speak-up-policy/		
	JDE Peet's Speak Up landing page:		
	http://speakup.jdepeets.com		
GRI 102: GENERAL DISCLOSURES 2016 - GOVERNANCE			
102-18: Governance structure	Governance - Governance Structure, p. 85		
	Governance - Board, p.86		
	Governance - Board Committees, p.91		
	Corporate Governance on the JDE Peet's website:		
	https://www.jdepeets.com/about-us/governance/		
<b>102-20</b> : Executive-level responsibility for economic, environmental, and social topics	Governance - Board Committees - Sustainability Board Contact, p.91		
GRI 102: GENERAL DISCLOSURES 2016 - STAKEHOLDER E	NGAGEMENT		
102-40: List of stakeholder groups	Our Business - Engaging our Stakeholders, p. 42-46		
102-41: Collective bargaining agreements	Our Performance - Connected People - Complying with Labour Laws and Regulations, p. 80		
102-42: Identifying and selecting stakeholders	Our Business - Engaging our Stakeholders, p. 42		
102-43: Approach to stakeholder engagement	Our Business - Engaging our Stakeholders, p. 42-46		
102-44: Key topics and concerns raised	Our Business - Engaging our Stakeholders, p. 42-46		
GRI 102: GENERAL DISCLOSURES 2016 - REPORTING PRA	CTICE		
102-45: Entities included in the consolidated	Financial Statements - 9.6 Legal Entities, p. 206-207		
financial statements			
102-46: Defining report content and topic	Our Business - Our Strategy - Growing together, p. 34-35		
boundaries	Supplementary Information - About this Report, p. 234-236		
102-47: List of material topics	Our Business - Our Strategy - Growing together, p. 34		
	Our Materiality Assessment on the JDE Peet's website		

DISCLOSURE NUMBER AND TITLE	LOCATION	OMISSION	RATIONALE
102-48: Restatements of information	Our Performance - Minimised Footprint - Summary KPIs, p. 69-70		The methodology to calculate production volumes for one category has been updated; as a result, intensity figures were recalculated and are not comparable to previous reports. No other restatement of information is included in the JDE Peet's Annual Report 2021.
102-49: Changes in reporting			There are no significant changes from previous reporting periods in the list of material topics and topic boundaries.
102-50: Reporting period	Supplementary Information - About this Report, p. 234		
102-51: Date of most recent report	Financial calendar on the JDE Peet's website:  https://www.jdepeets.com/investors/news-events/financial-calendar	ar/	JDE Peet's' Annual Report 2021 was published on 24 March 2022.
102-52: Reporting cycle	Supplementary Information - About this Report, p. 234		
102-53: Contact point for questions regarding the	Supplementary Information - Investor Relations, p. 231		
report	See also https://www.jdepeets.com/contact-us/		
<b>102-54</b> : Claims of reporting in accordance with the GRI Standards	Supplementary Information - Reporting Frameworks and Legal Disclosures, p. 235		
102-55: GRI Content Index	GRI Content Index:  https://www.jdepeets.com/siteassets/documents/ jde-peets-gri-content-index-2021.pdf		
102-56: External assurance	Consolidated Financial Statements - Independent Auditor's Report 220-226		The scope of assurance is limited to the financial statements. For details, see the Independent Auditor's Report.
	Supplementary Information - About this Report - Data Quality, p. 23	55	Four non-financial KPIs related to (i) certified or verified coffee, (ii) certified palm oil, (iii) smallholder engagement and (iv) scope 1 & 2 GHG emissions reductions are included in a Loan Facilities Agreement entered into with our core banks and linked to the applicable interest rate. JDE Peet's' performance against the target is reported annually to the banks and subject to a limited review by our external auditors.

DISCLOSURE NUMBER AND TITLE	LOCATION	OMISSION	RATIONALE
Common Grounds			
GRI 103: MANAGEMENT APPROACH 2016			
<b>103-1</b> : Explanation of the material topic and its boundary	Our Business - Our Strategy - Growing together, p. 34-35 Our Performance - Common Grounds, p. 56-57 Supplementary Information - Definitions of the Material Topics, p. 236		Strategic pillar Common Grounds identifies a unified management approach for the material topics listed below.  Responsible Supplier Labour Practices
<ul><li>103-2: The Management approach and its components</li><li>103-3: Evaluation of the management approach</li></ul>	Our Performance - Common Grounds - Our Common Grounds Approach, p. 58 Our Performance - Common Grounds, p. 56-65		Sustainable Agriculture Supply Chain Transparency These material topics are intimately connected to each other and to other relevant topics in the strategic pillar. As a result, we grouped the topics into a single topic "Responsible sourcing".
GRI 408: CHILD LABOUR 2016			
408-1: Operations and suppliers at significant risk for incidents of child labour	Our Performance - Business Performance - Respecting Human Rights, p. 53  Our Performance - Common Grounds - The Year in review, p. 56-57  Our Performance - Common Grounds - Our Common Grounds  Approach, p. 58  Our Performance - Common Grounds - Addressing Human Rights  Challenges through Common Grounds, p. 59  JDE Responsible Coffee Sourcing Principles:  https://www.jdepeets.com/siteassets/documents/coffee-responsible-sourcing-principles.pdf  JDE Palm Oil Responsible Sourcing Principles:  https://www.jdepeets.com/siteassets/documents/palm-oil-responsible-sourcing-principles.pdf  Origin Issue Assessments, available in the Responsible Sourcing section of the JDE Peet's website:  https://www.jdepeets.com/sustainability/common-grounds/	Information currently not available:  a. Operations and suppliers considered to have significant risk for incidents of:  i. child labour;  ii. young workers exposed to hazardous work.	There is no place in the JDE Peet's supply chain and further upstream at farms for human rights abuses such as (gender) discrimination, forced labour, child labour, or all forms of workplace harassment and violence, including sexual harassment and violence. We require our suppliers to commit to compliance with all applicable laws and to respect internationally recognized human rights standards. However, we acknowledge the high risk of certain labour violations within the coffee supply chain, and therefore we will require suppliers to ensure that smallholders and producer groups they work with commit to continuous improvement, put a rigorous risk assessment and mitigation system in place, and take immediate action (e.g. by alerting the responsible local authorities) on any known cases of discrimination, forced labour, child labour, and workplace harassment and violence.  We also conduct independent Origin Issue Assessments for the key countries from which we source our coffee to identify the main sustainability challenges in those countries. (These are available on our JDE website.) In collaboration with our suppliers, we then engage to address the specific priority issues identified in the countries.

DISCLOSURE NUMBER AND TITLE	LOCATION	OMISSION	RATIONALE
GRI 409: FORCED OR COMPULSORY LABOUR 2016			
409-1: Operations and suppliers at significant risk for incidents of forced or compulsory labour	Our Performance - Business Performance - Respecting Human Rights, p. 53  Our Performance - Common Grounds - The Year in review, p. 56-57  Our Performance - Common Grounds - Our Common Grounds  Approach, p. 58  Our Performance - Common Grounds - Addressing Human Rights  Challenges through Common Grounds, p. 59  JDE Responsible Coffee Sourcing Principles: <a href="https://www.jdepeets.com/siteassets/documents/coffee-responsible-sourcing-principles.pdf">https://www.jdepeets.com/siteassets/documents/coffee-responsible-sourcing-principles.pdf</a> Origin Issue Assessments, available in the Responsible Sourcing section of the JDE Peet's website: <a href="https://www.jdepeets.com/sustainability/common-grounds/">https://www.jdepeets.com/sustainability/common-grounds/</a>	Information currently not available:  a. Operations and suppliers considered to have significant risk for incidents of forced or compulsory labour either in terms of:  i. type of operation (such as manufacturing plant) and supplier;	There is no place in the JDE Peet's supply chain and further upstream at farms for human rights abuses such as (gender) discrimination, forced labour, child labour, or all forms of workplace harassment and violence, including sexual harassment and violence. We require our suppliers to commit to compliance with all applicable laws and to respect internationally recognized human rights standards. However, we acknowledge the high risk of certain labour violations within the coffee supply chain, and therefore we will require suppliers to ensure that smallholders and producer groups they work with commit to continuous improvement, put a rigorous risk assessment and mitigation system in place, and take immediate action (e.g. by alerting the responsible local authorities) on any known cases of discrimination, forced labour, child labour, and workplace harassment and violence.  We also conduct independent Origin Issue Assessments for the key countries from which we source our coffee to identify the main sustainability challenges in those countries. (These are available on our JDE website.) In collaboration with our suppliers, we then engage to address the specific priority issues identified in the countries.
Own indicators			
<b>Own indicator</b> : Share of raw materials with a 3rd-party sustainability certification or verification (%)	Our Performance - Common Grounds - Summary KPIs, p. 65		
Own indicator: Number of supplier self-assessments	Our Performance - Common Grounds - Summary KPIs, p. 65		
<b>Own indicator</b> : Number of smallholder farmers reached	Our Performance - Common Grounds - Summary KPIs, p. 65		

DISCLOSURE NUMBER AND TITLE	LOCATION	OMISSION	RATIONALE
MINIMISED FOOTPRINT			
GRI 103: MANAGEMENT APPROACH 2016			
103-1: Explanation of the material topic and its	Our Business - Our Strategy - Growing together, p. 34-35		Minimised Footprint is a strategic pillar of our sustainability
boundary	Our Performance - Minimised Footprint, p. 66-68		strategy and covers the following material topics:
	Supplementary Information - Definitions of the Material Topics, p. 236		Climate Action
			Sustainable Packaging
<b>103-2</b> : The Management approach and its components	Our Performance - Minimised Footprint, p. 66-68		
103-3: Evaluation of the management approach	Our Performance - Minimised Footprint, p. 66-70		
SUSTAINABLE PACKAGING (TIER 1 TOPIC)			
GRI 301: MATERIALS 2016			
<b>301-2</b> : Recycled input materials used	Our Performance - Minimised Footprint - Improving our Packaging, p. 68		
	Our Performance - Minimised Footprint - Summary KPIs, p. 70		
Own indicators			
<b>Own indicator</b> : Ratio of packaging designed to be reusable, recyclable or compostable	Our Performance - Minimised Footprint - Improving our Packaging, p. 68		
	Our Performance - Minimised Footprint - Summary KPIs, p. 70		
Own indicator: Volume of packaging saved (tonnes)	Our Performance - Minimised Footprint - Improving our Packaging, p. 68		
	Our Performance - Minimised Footprint - Summary KPIs, p. 70		
OPERATIONAL RESOURCE EFFICIENCY			
GRI 302: ENERGY 2016			
302-1: Energy consumption within the organisation	Our Performance - Minimised Footprint - Taking Climate Action, p. 67		
	Our Performance - Minimised Footprint - Summary KPIs, p. 69		
<b>302-3</b> : Energy intensity	Our Performance - Minimised Footprint - Taking Climate Action, p. 67		
	Our Performance - Minimised Footprint - Summary KPIs, p. 69		
	Supplementary Information - Glossary, p. 237		
GRI 303: WATER AND EFFLUENTS 2018			
303-3: Water withdrawal	Our Performance - Minimised Footprint - Managing our Water Use, p. 68	Information currently not available:	The omitted information is currently not available. We are exploring how we may be able to include this information
	Our Performance - Minimised Footprint - Summary KPIs, p. 70 Supplementary Information - Glossary, p. 237	c. A breakdown of total water withdrawal by categories (freshwater and other water)	in future years.

DISCLOSURE NUMBER AND TITLE	Location	OMISSION	RATIONALE
CLIMATE ACTION (TIER 1 TOPIC)			
GRI 305: EMISSIONS 2016			
305-1: Direct (Scope 1) GHG emissions	Our Performance - Minimised Footprint - Taking Climate Action, p. 67		
	Our Performance - Minimised Footprint - Summary KPIs, p. 69		
	Supplementary Information - Glossary, p. 237		
305-2: Energy indirect (Scope 2) GHG emissions	Our Performance - Minimised Footprint - Taking Climate Action, p. 67		
	Our Performance - Minimised Footprint - Summary KPIs, p. 69		
	Supplementary Information - Glossary, p. 237		
305-3: Other indirect (Scope 3) GHG emissions	Our Performance - Minimised Footprint - Taking Climate Action, p. 67		
	Our Performance - Minimised Footprint - Summary KPIs, p. 69		
	Supplementary Information - Glossary, p. 237		
305-4: GHG emissions intensity	Our Performance - Minimised Footprint - Taking Climate Action, p. 67		
	Our Performance - Minimised Footprint - Summary KPIs, p. 69		
	Supplementary Information - Glossary, p. 237		
305-5 Reduction of GHG emissions	Our Performance - Minimised Footprint - Taking Climate Action, p. 67		
	Our Performance - Minimised Footprint - Summary KPIs, p. 69		
	Supplementary Information - Glossary, p. 237		
WASTE			
GRI 306: WASTE 2020			
306-3: Waste generated	Our Performance - Minimised Footprint - Eliminating Waste, p. 68		
	Our Performance - Minimised Footprint - Summary KPIs, p. 70		
	Supplementary Information - Glossary, p. 237		
306-4: Waste diverted from disposal	Our Performance - Minimised Footprint - Eliminating Waste, p. 68	Information currently not	The omitted information is currently not available. We a
	Our Performance - Minimised Footprint - Summary KPIs, p. 70	available:	exploring how we may be able to include this information
	Supplementary Information - Glossary, p. 237	A breakdown of the total	in future years.
		weight in metric tonnes	As hazardous waste makes up <1% of our total waste
		of hazardous waste and of non-hazardous waste	volumes, we do not present waste diverted from disposal separately for hazardous and non-hazardous waste in the
		diverted from disposal onsite	Annual Report. In 2021, 88% of hazardous waste went into
		and offsite.	recycling.
OWN INDICATORS			
Own indicator: Number of zero waste to landfill	Our Performance - Minimised Footprint - Eliminating Waste, p. 68		
sites	Our Performance - Minimised Footprint - Summary KPIs, p. 70		
	Supplementary Information - Glossary, p. 237		

DISCLOSURE NUMBER AND TITLE	LOCATION	OMISSION	RATIONALE
CONNECTED PEOPLE			
GRI 103: MANAGEMENT APPROACH 2016			
103-1: Explanation of the material topic and its	Our Business - Our Strategy - Growing together, p. 34-35		We apply a unified management approach to the following
boundary	Our Performance - Connected People, p. 71, 75-80		material topics below relevant to this strategic pillar of
	Supplementary Information - Definitions of the Material Topics, p. 236		our sustainability strategy. Diversity, equity & inclusion in particular is an important topic for our employees and for us as an organisation.
103-2: The Management approach and its components	Our Performance - Connected People, p. 71, 75-80		
103-3: Evaluation of the management approach	Our Performance - Connected People, p. 71, 75-80, 82		
TALENT AND EMPLOYEE ENGAGEMENT			
GRI 401: EMPLOYMENT 2016			
<b>401-1:</b> New employee hires and employee turnover	Our Performance - Connected People - Growing our Talent, p. 78  Our Performance - Connected People - Summary KPIs, p. 82	Information currently not available:  A breakdown of employee hires and employee turnover by age group, gender and region	Information on new employee hires and employee turnover by age group, gender and region is currently not available. We intend to disclose this information for entities covered by a new HR system in future reports.
GRI 404: Training and education 2016			
<b>404-1</b> : Average hours of training per year per employee	Our Performance - Connected People - Growing our Talent, p. 78  Our Performance - Connected People - Summary KPIs, p. 82	Information currently not available: In-person training hours A breakdown of average training hours by gender or employee category	In-person training hours, in particular for those employees without access to our online learning platform, are currently not tracked centrally. We do not have a mechanism in place for tracking and reporting this at a global level, and we do not have any plans to collect this in future.  A breakdown of average training hours by gender or employee category is currently not available. We are exploring how we may be able to include this information in future years.
EMPLOYEE HEALTH, SAFETY & WELL-BEING			
GRI 403: OCCUPATIONAL HEALTH & SAFETY 2018			
<b>403-1</b> : Occupational health and safety management system	Our Performance - Connected People - Safeguarding our Employees' Health & Safety, p. 80		
	Our Performance - Connected People - Summary KPIs, p. 82		

DISCLOSURE NUMBER AND TITLE	LOCATION	OMISSION	RATIONALE
403-9: Work-related injuries	Our Performance - Connected People - Safeguarding our Employees' Health & Safety, p. 80	Information currently not available:	Total Recordable Incidents Rate (TRIR) is used for calculating work-related injuries.
	Our Performance - Connected People - Summary KPIs, p. 82	The number and rate of high-consequence work-related injuries, recordable work-related injuries for employees and workers  The main types of work-related injury and the number of hours worked.	We are centrally tracking TRIR across the employees and workers who are not employees in consolidated form.  Accordingly, a split between these categories is currently not available. We currently also do not centrally track high-consequence work-related injuries as defined by GRI. We are exploring how we may be able to include this information in future years.  No workers have been excluded from our disclosures.
WORKPLACE DIVERSITY & INCLUSION		number of flours worked.	140 WORKERS HAVE BEEN EXCITATED THORN OUR disclosures.
GRI 405: DIVERSITY AND EQUAL OPPORTUNITY 2016			
<b>405-1:</b> Diversity of governance bodies and employees	Our Performance - Connected People - Valuing Diversity, p. 76-77 Our Performance - Connected People - Summary KPIs, p. 82	Information currently not available: Age groups	Age group is currently not tracked as indicator for diversity at JDE Peet's. As a result, the information is currently unavailable. We are exploring how we may be able to include this information in future years.

DISCLOSURE NUMBER AND TITLE	LOCATION	OMISSION	RATIONALE
RESPONSIBLE BUSINESS PRACTICES			
Ethics & Governance (Tier 1)			
GRI 103: MANAGEMENT APPROACH 2016			
<b>103-1</b> : Explanation of the material topic and its boundary	Our Performance - Business Performance - Observing the Highest Standards of Ethics and Compliance, p. 52-54		Ethics & good governance are foundational to our corporate culture and form some of the most material issues on our materiality map.
<b>103-2</b> : The Management approach and its components	Our Performance - Business Performance - Observing the Highest Standards of Ethics and Compliance, p. 52-54		
103-3: Evaluation of the management approach	Our Performance - Business Performance - Observing the Highest Standards of Ethics and Compliance, p. 52-54		
GRI 206: Anti-competitive Behaviour 2016			
<b>206-1:</b> Legal actions for anticompetitive behaviour, anti-trust, and monopoly practices	Our Performance - Business Performance - Anti-Bribery, Anti- Corruption, Trade Sanctions and Anti-Money Laundering, p. 53		No fines have been issued for anti-trust law violations.
	Our Performance - Business Performance - Fair Competition, p. 53		
PRODUCT QUALITY (TIER 1) & PRODUCT SAFET	Υ		
GRI 103: MANAGEMENT APPROACH 2016			
<b>103-1</b> : Explanation of the material topic and its boundary	Our Performance - Business Performance - Delighting and Protecting our Consumers with Every Cup, p.55		We follow a unified management approach for Product Quality and Product Safety.
<b>103-2</b> : The Management approach and its components	Our Performance - Business Performance - Delighting and Protecting our Consumers with Every Cup, p.55		
103-3: Evaluation of the management approach	Our Performance - Business Performance - Delighting and Protecting our Consumers with Every Cup, p.55		
GRI 416: CUSTOMER HEALTH AND SAFETY 2016			
<b>416-2</b> : Incidents of non-compliance concerning the health and safety impacts of products and services	Our Performance - Business Performance - Observing all Standards, p.55		
GRI 417: MARKETING AND LABELLING 2016			
<b>417-3</b> : Incidents of noncompliance concerning marketing communications	Our Performance - Business Performance - Product Labelling, p.55		
OWN INDICATOR			
<b>Own indicator</b> : Number of manufacturing and R&D facilities certified against FSSC 22000/ IFS food management standards	Our Performance - Business Performance - Observing all Standards, p.55		



## A COFFEE & TEA FOR EVERY CUP





















## A JDE PEET'S N.V. PUBLICATION

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The full Annual Report can be downloaded as a PDF at:

www.jdepeets.com

PRODUCTION AND EDITING

JDE Peet's N.V.

TEXT

JDE Peet's N.V.

GRAPHIC DESIGN AND ELECTRONIC PUBLISHING

Storyfountain B.V. www.storyfountain.com